

DENALI FAMILY SERVICES

Letter to the Governing Board

Year Ended June 30, 2020

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December 30, 2020

Members of the Governing Board
Denali Family Services
Anchorage, Alaska

We have audited the financial statements of Denali Family Services for the year ended June 30, 2020 and we will issue our report thereon dated December 30, 2020. Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards, as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our letter to you dated July 20, 2020. Professional standards also require that we communicate to you the following information related to our audit.

Significant Accounting Policies and Transactions

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by Denali Family Services are described in the Notes to the financial statements. As discussed in the Notes to the financial statements, in 2020 the Organization adopted new accounting guidance, FASB issued Accounting Standards Update (ASU) 2014-09 – *Revenue from Contracts with Customers (Topic 606)* and ASU No. 2018-08 – *Not-for-Profit Entities: Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made (Topic 605)*. The update clarifies and improves current guidance about whether a transfer of assets (or reduction, settlement, or cancellation of liabilities) is a contribution or an exchange transaction. Management has implemented 2018-08 and 2014-09 as of June 30, 2020 and have adjusted the presentation in the financial statements accordingly. The ASU has been applied retrospectively to all periods presented for which net assets without donor restrictions were unaffected. We noted no transactions entered into by the Organization during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting Estimates

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting the financial statements were:

Management's estimate of the collectability of accounts receivable is based on historical collections. We evaluated the key factors and assumptions used to develop the allowance for bad debt in determining that it is reasonable in relation to the financial statements taken as a whole.

Management's estimate of the useful lives and depreciation is based upon the expected useful life of an asset. We evaluated the key factors and assumptions used to determine the useful lives and calculate depreciation expense in determining that it is reasonable in relation to the financial statements taken as a whole.

Management's estimate of the functional expenses is based upon an allocation of program expenses and general and administration. We evaluated the key factors and assumptions used to develop the allocation of expenses in determining that it is reasonable in relation to the financial statements taken as a whole.

Financial Statement Disclosures

The financial statement disclosures are neutral, consistent, and clear.

Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. We did not propose any adjustments during the audit.

Disagreements with Management

For purposes of this letter, a disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

Management Representations

We have requested certain representations from management that are included in the management representation letter dated December 30, 2020.

Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the Organization's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the Organization's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

Internal Controls

In planning and performing our audit of the financial statements of Denali Family Services as of and for the year ended June 30, 2020, in accordance with auditing standards generally accepted in the United States of America, we considered Denali Family Services' internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control. A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Organization's financial statements will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control was for the limited purpose described in the preceding paragraphs and was not designed to identify all deficiencies in internal control that might be material weaknesses. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Other Matters

With respect to the supplementary information accompanying the financial statements, we made certain inquiries of management and evaluated the form, content, and methods of preparing the information to determine that the information complies with U.S. generally accepted accounting principles, the method of preparing it has not changed from the prior period, and the information is appropriate and complete in relation to our audit of the financial statements. We compared and reconciled the supplementary information to the underlying accounting records used to prepare the financial statements or to the financial statements themselves.

Subsequent Accounting Standard Updates

The Financial Accounting Standards Board (FASB) has passed several new accounting standards updates (ASU) with upcoming implementation dates covering several topics as follows:

- ASU 2016-02 – *Leases (Topic 842)*. Effective for fiscal years beginning after December 15, 2021.
- ASU 2019-03 – *Not-for-Profit Entities (Topic 958)*. Effective for fiscal years beginning after December 15, 2019.
- ASU 2018-13 – *Fair Value Measurements (Topic 820)*. Effective for fiscal years beginning after December 15, 2019.

ASU 2016-02 (*Topic 842*): The overall goal of this project is to ensure that all assets and liabilities arising from lease contracts are reported in the statement of financial position. Accordingly, the new guidance provides both lessee and lessor accounting requirements for all entities and it applies to all leases except leases of intangible and biological assets, inventory, assets under construction, and leases to explore or use mineral, natural gas and similar resources. The new update will require lessees to recognize the lease asset and lease liability associated with all leases (operating and financing), in the statement of financial position.

ASU 2019-03 (*Topic 958*): The amendments in this Update apply to all entities, including business entities that maintain collections. However, accounting for collections is primarily an issue for certain not-for-profit (NFP) entities because collections often are held by museums; botanical gardens; libraries; aquariums; arboretums; historic sites; planetariums; zoos; art galleries; nature, science, and technology centers; and similar educational, research, and public service organizations that have those divisions. This ASU modifies the definition of the term *collections* and require that a collection-holding entity disclose its policy for the use of proceeds from when collection items are deaccessioned (that is, removed from a collection). If a collection-holding entity has a policy that allows proceeds from deaccessioned collection items to be used for direct care, it should disclose its definition of *direct care*.

ASU 2018-13 (*Topic 820*) was issued to modify the disclosure requirements on fair value measurements. Several disclosures were either removed, modified or added to investments measured on a recurring or nonrecurring basis.

This information is intended solely for the use of the Governing Board of Denali Family Services and is not intended to be, and should not be, used by anyone other than these specified parties.

Sincerely,

A handwritten signature in cursive script that reads "Altman, Rogers & Co." The signature is written in black ink and is positioned above the printed name of the company.

Altman, Rogers, & Co.